I. Suppliers

Frequently Asked Questions - Suppliers

1. What is the CCAA?

- The Companies' Creditors Arrangement Act, or "CCAA" is a federal statute that enables companies to restructure their financial affairs under the supervision of the Courts.
- As part of the CCAA proceedings, the Court grants a "stay of proceedings" in favour of the Company which prevents creditors from taking action against the company, giving it the time and stability to enable it to restructure while continuing its day-to-day operations.

2. I've been listed as a critical supplier – what does that mean?

- As a critical supplier, you are required by order of the Court to continue providing goods and services to the Company on the same terms and conditions that you were prior to the filing. This includes extending credit. The payment terms are listed in Schedule A to the Initial Order.
- As the Court has required that you provide credit to the Company it has
 also granted you a charge over the current assets of the Company that
 ranks in priority to the secured lenders. This will provide for payments on
 your account in the event that you are not paid in the ordinary course
 during the CCAA.
- If you wish to dispute your status as a critical supplier you will need to bring a motion before the Court.

3. Is the company bankrupt?

- No. Under Canadian insolvency and restructuring laws, "bankruptcy" is a specific type of proceeding under which an insolvent company's operations are terminated and its assets are sold or "liquidated".
- The CCAA proceedings, amongst other things, prevents creditors from forcing the company into bankruptcy. For this reason, CCAA proceedings are sometimes referred to as "bankruptcy protection".

4. Why did the company file CCAA?

• The company's financial performance has been adversely affected by a number of factors including declining year over year sales, the capital requirements of its current franchising structure and significant obligations under its lending agreements. The company was due to make an interest payment on December 31 and failed to make this payment which was a breach of its lending covenants. In addition, a significant principle

repayment of its senior lending facility was due on December 31, 2010 and this payment was not made. While we have been working to try and avoid a CCAA filing, we ultimately decided that a CCAA filing was the best option available and enable us to complete our financial restructuring in a stable and structured environment and protect the long-term viability of the company and its employees.

- Management has been working directly with its senior lenders to secure additional financial support during the CCAA filing.
- Management is evaluating all the options available to the Company and is currently pursuing:
 - o A sale of the BC and Ontario markets to Soul Foods; and
 - o A marketing process to sell all of the stores to new parties.
- Until these sales are completed management cannot be certain what the final result for the company will be but is committed to providing additional details and updates as they become available.

5. What happens in a CCAA filing?

- The company is given time to develop and propose a "plan of arrangement" under which the financial affairs of the company are restructured. During that time, a "stay of proceedings" is in place to prevent creditors from taking actions that could destabilize the company or force it into bankruptcy.
- Subject to the oversight of the Court, the company remains in control of its business and operations and can take steps to complete its financial restructuring and improve its long-term viability.
- Once a plan of arrangement has been developed, creditors will vote on the plan. If it is approved by the creditors and the Court, the company implements the plan and "emerges" from CCAA, completing the process.
- The Court appoints a Monitor to oversee the activities of the company and assist stakeholders with the CCAA process. FTI Consulting has been appointed as Monitor.

6. How long will the CCAA proceeding take to complete?

• At this time, it is not possible to say how long the proceedings will take to complete. However, as we have disclosed to the Court, we have a signed agreement of purchase and sale in respect of the British Columbia and Ontario locations with an expected closing date of April 18, 2011 and we have started a court approved marketing process that is expected to form the basis of our restructuring plan, so we expect the proceedings to be relatively short.

• The Court has granted a stay of proceedings of 30 days, which is the maximum allowed by law on an initial application under the CCAA, and the company is entitled to request extensions of that time.

7. What is a CRO? I heard they appointed one.

 A CRO or Chief Restructuring Officer is the person responsible for making strategic decisions for the Company while it restructures.
 Appointing a CRO helps to provide stability and bring leadership to a Company during transition.

8. What is the Monitor?

- The Monitor is an officer of the Court whose responsibilities include assisting the company with its restructuring, reporting to the Court from time to time on the progress of the proceedings and, ultimately, providing a recommendation on the plan of arrangement. In this case, FTI Consulting has been appointed as Monitor.
- The company will be giving its full co-operation to the Monitor.

9. Who is now in charge of the company?

• The Chief Restructuring Officer ("CRO") and the executive management team remain in control of the company and its operations, subject to the specific requirements of the CCAA Order.

10. What does the filing mean for the company's operations?

• For the most part, it will be business as usual and we anticipate continuing with our existing marketing and sales development programs.

11. Does the company have sufficient financing to continue operations?

 Yes. As part of the CCAA proceedings, the Company is in the process of arranging and obtaining Court approval of new financing called "debtorin-possession" or "DIP" financing to provide additional liquidity in case of unforeseen events.

12. I have unpaid invoices for products/services delivered prior to the CCAA filing. Will these amounts be paid?

• Because of the CCAA filing, we are unable to make payment of amounts relating to goods/services provided prior to the filing date. You will have the opportunity to file a claim in respect of any outstanding amounts later in the proceedings.

13. How do I file a claim for amounts outstanding?

• A procedure for the filing of claims will be approved by the court at a future date in the proceedings. You will be notified of the claims procedure once it has been approved.

14. Do I continue dealing with my existing contacts?

• Yes, you should continue to deal with your regular contacts.

15. Do I have to continue to provide goods/services to the company?

• The CCAA Order provides that anyone having a written or oral agreement to provide goods or services to the company are prohibited from terminating such arrangements, provided that the company pays the normal prices or charges for such goods or services.

16. I understand that I can recover goods that I delivered in the last 30 days. Is that correct?

• No. The rights to which you refer arise only in bankruptcy

17. How will I be kept informed of developments during the proceedings?

 We will provide periodic updates on the progress of the restructuring and any key developments. In addition, court materials, including Monitor's reports, will available on the internet at http://cfcanada.fticonsulting.com/priszm

18. What do I do if I have other questions?

- For every-day business questions, you should continue to speak to your normal contact person.
- For questions relating to the CCAA proceedings, you can call our hot-line at 416 739-2920 or 1 855 492 6215 or by email to priszm@fticonsulting.com